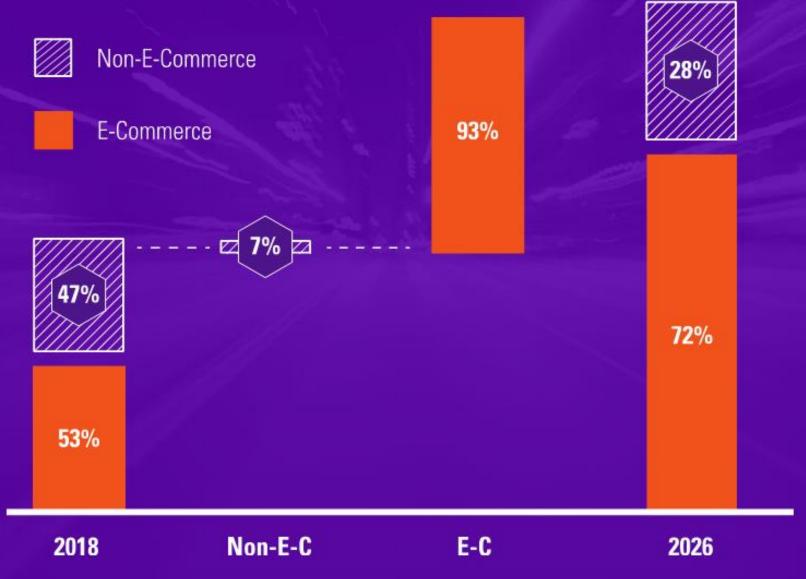


E-Commerce Market Opportunity



FedEx Proprietary & Confidential

Do not Copy or Distribute

Product Portfolio Expansion



Autonomous Solutions





Meet Roxo



Roxo, the FedEx SameDay Bot



Challenges with on-demand, point-to-point deliveries



- Unpredictable demand
- Difficulty in sequencing multi-stop route
- High labor cost
- Little economies of scale



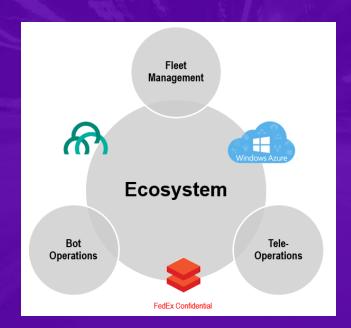
Fully autonomous self-driving bots targeting point-to-point deliveries at low cost

- Driverless
- Small bot vs. delivery vehicle
- Battery operated vs. fuel
- Dedicated on-demand capacity

Winning Formula









FedEx Locations



Safety is Top Priority



Built on DEKA's ibot mobility base which has over 10 million hours of reliable real-world operation

Array of sensors to maintain 360 degree awareness of surroundings

Monitored by remote operator at all times, to intervene when needed; also accompanied by bot chaperon during testing

Turn signals, lights and a signaling screen to communicate to drivers, cyclists and pedestrians

Future Benefits for the Community



Showcases community of innovative people and solutions

Environmentally friendly: Zero emission and limited noise pollution as an electric device

Serving people in need: Deliver right up to door step, benefitting the elderly and people with disabilities

Future jobs: Autonomous devices create new employment opportunities (such as high-tech machines experts, remote operator)

Collaboration with Wing